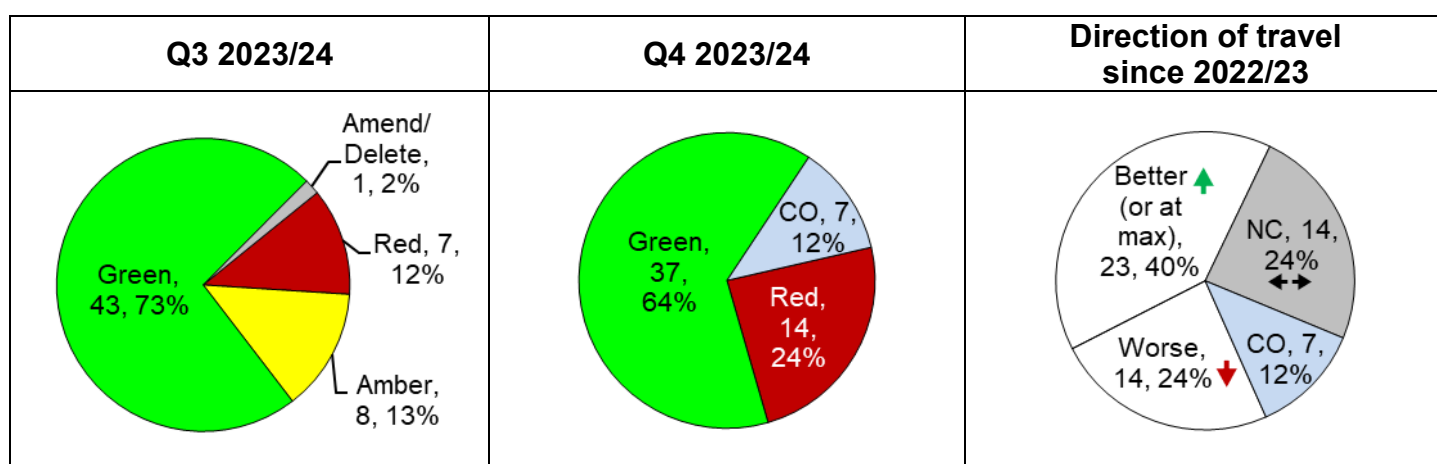


Council Monitoring Corporate Summary – end of year 2023/24

Council Plan performance targets

Priority	Total	Red	Green	Carry Over
Driving sustainable economic growth	25	9	16	0
Keeping vulnerable people safe	12	2	6	4
Helping people help themselves	14	2	10	2
Making best use of resources now and for the future	7	1	5	1
Total	58	14	37	7



Direction of Travel key:

No Change: ↔, Not Comparable: NC, Carry Over: CO, Worse: ↓, Improved (or at maximum): ↑

Council Plan year end 2023/24 outturn summary all measures

58 Council Plan target outturns for the full year are reported below. Targets achieved are highlighted in green; targets not achieved are highlighted in red; and carry overs (CO) for reporting at Q1 2024/25 are highlighted in blue.

Detailed information for new exceptions at Q4 is contained in the departmental appendices and these exceptions are highlighted **in bold in the table below**. Details of previous exceptions can be found in the referenced appendices for Q1-Q3 monitoring.

Where available, performance improvement relative to 2022/23 is given under Direction of Travel. Measures marked NC (not comparable) do not have 2023/24 outturns, which are comparable with 2022/23 outturns.

Driving sustainable economic growth – outturn summary

Dept	Performance Measure	Outturn 2022/23	Target 2023/24	Outturn 2023/24	Direction of Travel
BS	The percentage of Council procurement spend with local suppliers	66%	60%	64%	↓
BS	Economic, social, and environmental value committed through contracts, as a percentage of our spend with suppliers	57%	≥10.0%	31%	↓
BS	The Council's Apprenticeship Levy strategy supports the Council's workforce development and training plans	270 staff within the Council and schools currently undertaking an apprenticeship 115 staff enrolled on a new apprenticeship in 2022/23 Apprenticeships range from entry level to master's degree across 47 different types of apprenticeship. Apprenticeships continue to address skills shortages and offer existing staff a variety of progression routes	Where appropriate Standards exist, to ensure apprenticeship training is available and taken up (subject to the needs of the business), which addresses skills shortages in the Council	252 staff within the Council and schools currently undertaking an apprenticeship 117 staff enrolled on a new apprenticeship in 2023/24 Apprenticeships range from entry level to master's degree Over £275,000 annual levy spend passed onto small and medium employers throughout the county in 2023/24	↑
CET	Percentage of Principal roads requiring maintenance	5%	4%	4%	↑
CET	Percentage of Non-Principal roads requiring maintenance	6%	4%	5%	↑
CET	Percentage of Unclassified roads requiring maintenance	13%	14%	17%	↓
CET	The number of businesses and professionals receiving advice and support through training and bespoke advice provided by Trading Standards	379 (107 individual delegates trained; 272 businesses received bespoke advice)	350	653 (324 individual delegates trained; 329 businesses received bespoke advice)	↑

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Dept	Performance Measure	Outturn 2022/23	Target 2023/24	Outturn 2023/24	Direction of Travel
CET	Deliver a range of Family Learning programmes across East Sussex to provide high quality learning opportunities for parents/carers and their children to develop English, maths and language skills and to support a culture of learning in the family (subject to external funding)	1,166 enrolments	500 enrolments across Family English, maths, and Language (FEML) and Wider Family Learning (WFL) programmes	2,051 enrolments	↑
CET	In partnership with funding organisations provide online learning (including skills for life and ICT courses) in libraries (subject to contract)	83 achievements	70 achievements	88 achievements	↑
CET	East Sussex Careers Hub	Schools supported to achieve an average of 5.36 national benchmarks; 46 Industry Champions recruited to support schools and colleges	East Sussex Careers Hub to support schools to achieve an average of 5 national benchmarks. 210 Industry Champions support schools and colleges in the county	Schools supported to achieve an average of 5.7 benchmarks; 234 Industry Champions in place	↑
CET	Deliver East Sussex Skills priorities for 2021-2026	6 action plans developed to address the 6 Skills East Sussex priorities	a) Adult Learning Network established b) Deliver six interventions that meet the Skills East Sussex priorities c) Deliver six embedded numeracy interventions	a) Adult Learning Network established b) 6 interventions delivered that meet the Skills East Sussex priorities c) 17 embedded numeracy interventions delivered	NC
CET	Deliver new economic strategy	N/A	Draft economic strategy developed	Draft economic strategy developed	NC
CET	Job creation from East Sussex Invest	N/A	27 jobs created	No jobs created from East Sussex Invest; Fund remains closed to new applications	NC

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Dept	Performance Measure	Outturn 2022/23	Target 2023/24	Outturn 2023/24	Direction of Travel
CET	Create a pan-Sussex visitor economy group to re-start the leisure, hospitality, culture, retail, and tourism economy and enhance existing marketing vehicles	Sussex Tourism Leadership Group established	Develop a shared Sussex Story and assets to promote the region Develop a shared Sussex Meetings, Inceptive, Conferences and Events (MICE) initiative	Completion of shared Sussex Story and assets delayed until 2024/25; Shared Sussex Meetings, Inceptive, Conferences and Events (MICE) initiatives developed	NC
CET	Create a prioritised list of cultural projects ready for and seeking funding over the value of £100k	List of cultural projects, ready for and seeking funding over the value of £100k, launched	Maintain a list of cultural projects ready for and seeking funding over the value of £100k	Pipeline list published and maintained on ESCC website of cultural projects ready for and seeking funding over the value of £100k	↑
CS	The percentage of eligible 2 year olds who take up a place with an eligible early years provider	ESCC: 82% National Average: 72% (March 23)	Equal to or above the national average	ESCC: 84% (1,045 / 1,241) National Average: 73.9%	↑
CS	The percentage of pupils achieving a "good level of development" at the Early Years Foundation Stage	Ac Year 21/22: ESCC: 69.0% National Average: 65.2%	Ac Year 22/23: Equal to or above the national average	ESCC: 69.9% National Average: 67.2%	↑
CS	Average Attainment 8 score for state funded schools	N/A	Ac Year 22/23: 46.5	Ac Year 22/23 ESCC: 43.6	NC
CS	The percentage of disadvantaged pupils achieving at least the expected standard in each of reading, writing and maths at Key Stage 2	Ac Year 21/22: ESCC: 37.6% National Average: 42.7%	Ac Year 22/23: 37.7	Ac Year 22/23 ESCC: 39.2%	↑
CS	The average Attainment 8 score for disadvantaged pupils	Ac Year 21/22: ESCC: 33.3 National Average: 37.7	Ac Year 22/23: 33.3	Ac Year 22/23 ESCC: 30.3	↓
CS	The percentage of young people who are in Not in Education, Employment or Training (NEET) at academic age 16	N/A	Below 4%	4.4%	NC
CS	The percentage of young people who are in Not in Education, Employment or Training (NEET) at academic age 17	N/A	Below 6%	6%	NC

Dept	Performance Measure	Outturn 2022/23	Target 2023/24	Outturn 2023/24	Direction of Travel
CS	Average Attainment 8 score for Looked After Children (LAC)	N/A	Ac Year 22/23: 19	Ac Year 22/23 ESCC: 18.9	NC
CS	The percentage of LAC participating in education, training, or employment at academic age 16 (Year 12)	81% RPA (86% EET)	80%	EET: 84% (75 / 89)	↓
CS	The percentage of LAC participating in education, training, or employment at academic age 17 (Year 13)	67% RPA (80% EET)	70%	EET: 73% (77 / 105)	↓

Keeping vulnerable people safe – outturn summary

Dept	Performance Measure	Outturn 2022/23	Target 2023/24	Outturn 2023/24	Direction of Travel
ASC	Percentage of Health and Social Care Connect referrals triaged and progressed to required services within 24 hours	87.34% (67,404/77,177)	95%	95.69% (74,375 / 77,724)	↑
ASC	Health and Social Care Connect – % of contacts that are appropriate and effective (i.e., lead to the provision of necessary additional services)	99.27% (78,641/79,219)	95%	99.17% (81,237 / 81,916)	↓
ASC	The % of people affected by domestic violence and abuse who have improved safety/support measures in place upon leaving the service	91.4% (360/394)	90%	CO	CO
ASC	When they leave the service the % of those affected by rape, sexual violence and abuse who have improved coping strategies	92.7% (544/ 587)	88%	CO	CO
ASC	The percentage of people who access additional support from our specialist commissioned domestic abuse service who are older	N/A	3%	CO	CO
ASC	Number of drug and alcohol related deaths in the county	N/A	74	Calendar year 2022: 77	NC
ASC	The number of people accessing treatment for opiate misuse	N/A	1,247	CO	CO
CET	The number of positive interventions for vulnerable people who have been or may be the target of rogue trading or financial abuse	530 positive interventions	200	2,669 positive interventions	↑
CS	Rate of children with a Child Protection Plan (per 10,000 children)	64.8 (691 children)	62 (661 children)	64.6 (688 children)	↑
CS	Rate (of 0-17 population) of referrals to children's social care services (per 10,000 children)	Rate: 377 (4,018)	≤ 556	Rate: 413 (4,400)	↓
CS	Rate (of 0-17 population) of assessments started by children's social care services (per 10,000 children)	Rate: 353 (3,764) assessments initiated	≤ 558	Rate: 399 (4,249)	↓

Dept	Performance Measure	Outturn 2022/23	Target 2023/24	Outturn 2023/24	Direction of Travel
CS	Rate of Looked After Children (per 10,000 children) <i>*Unaccompanied Asylum Seeking Children</i>	62.3 per 10,000 children (664 children) 55.5 (591 children excl. UASC*)	63.4 (676 children)	61.5 per 10,000 children (655 children) 54.6 (582 children excl. UASC*)	↑

Helping people help themselves – outturn summary

Dept	Performance Measure	Outturn 2022/23	Target 2023/24	Outturn 2023/24	Direction of Travel
ASC	National outcome measure: Proportion of working age adults and older people receiving self-directed support	100% (4,792 clients)	100%	100% (5,181 clients)	↑
ASC	National outcome measure: Proportion of working age adults and older people receiving direct payments	31.9% (1,520 people)	>31.5%	28.1% (1,457 people)	↓
ASC	Number of carers supported through short-term crisis intervention	494	390	333	↓
ASC	Number of people receiving support through housing related floating support	7,946	7,000	8,178	↑
ASC	Percentage of respondents who strongly agree or agree that the professionals who are involved in organising and providing their care communicate well with each other and share information to make sure their support is the best it can be (Listening To You)	58.5% Clients: 64% (60/94) Carers: 53% (47/89)	>56%	61.6% Clients: 61.9% (130 / 210) Carers: 60.9% (67 / 110)	↑
ASC	The proportion of people who received short-term services during the year, where no further request was made for ongoing support	94.7% (1,292/1,364)	>90.5%	95.9% (1,678 / 1,749)	↔
ASC	National outcome measure: Achieve independence for older people through rehabilitation / intermediate care	90.5% (801/885)	>90%	CO	CO
ASC	Through the Drug and Alcohol Funding streams, commission services that sustain the development of the recovery community in East Sussex	12 services commissioned	Commission services	7 services commissioned	↓
ASC	Recommission the Integrated Health and Wellbeing Service (IHWS)	N/A	Recommission Integrated Health and Wellbeing Service	Integrated Health and Wellbeing Service recommissioned	NC
ASC	Improved targeting of NHS Health Checks	Cumulative uptake: 29.5% (5 year period 2018/19 – 2022/23 Q4)	10% of the eligible population in the 20% most deprived areas (IMD1) have received a health check	CO	CO

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Dept	Performance Measure	Outturn 2022/23	Target 2023/24	Outturn 2023/24	Direction of Travel
CET	Road Safety: Deliver targeted cycle training activities to vulnerable road users	555 Bikeability Courses delivered to 4,354 individuals; 252 Wheels for All Courses delivered to 3,649 individuals	Deliver Bikeability Training to 4,000 individuals and 100 Wheels for All sessions	551 Bikeability Courses delivered to 4,428 individuals; 343 Wheels for All sessions delivered to 3,862 individuals	↑
CET	Road Safety: Implement infrastructure schemes on identified high risk sites/routes to improve road safety	17 Safety Schemes implemented	Implement 24 safety schemes	24 Safety Schemes implemented	↑
CS	Proportion of all new EHC Plans issued within 20 weeks (a) Including Exception Cases (b) Excluding Exception Cases	N/A	(a) 65% (b) 70%	(a) 76.3% (521 / 683) (b) 76.5% (521 / 681)	NC
CS	The proportion of respondents to the feedback surveys who agree that things have changed for the better as a result of getting targeted support from the 0 – 19 Early Help Service	Adult: 91% Young Person: 100% Average: 95.5%	80%	Adult: 86% (82 / 95) Young Person: 91% (29 / 32) Average: 87%	↓

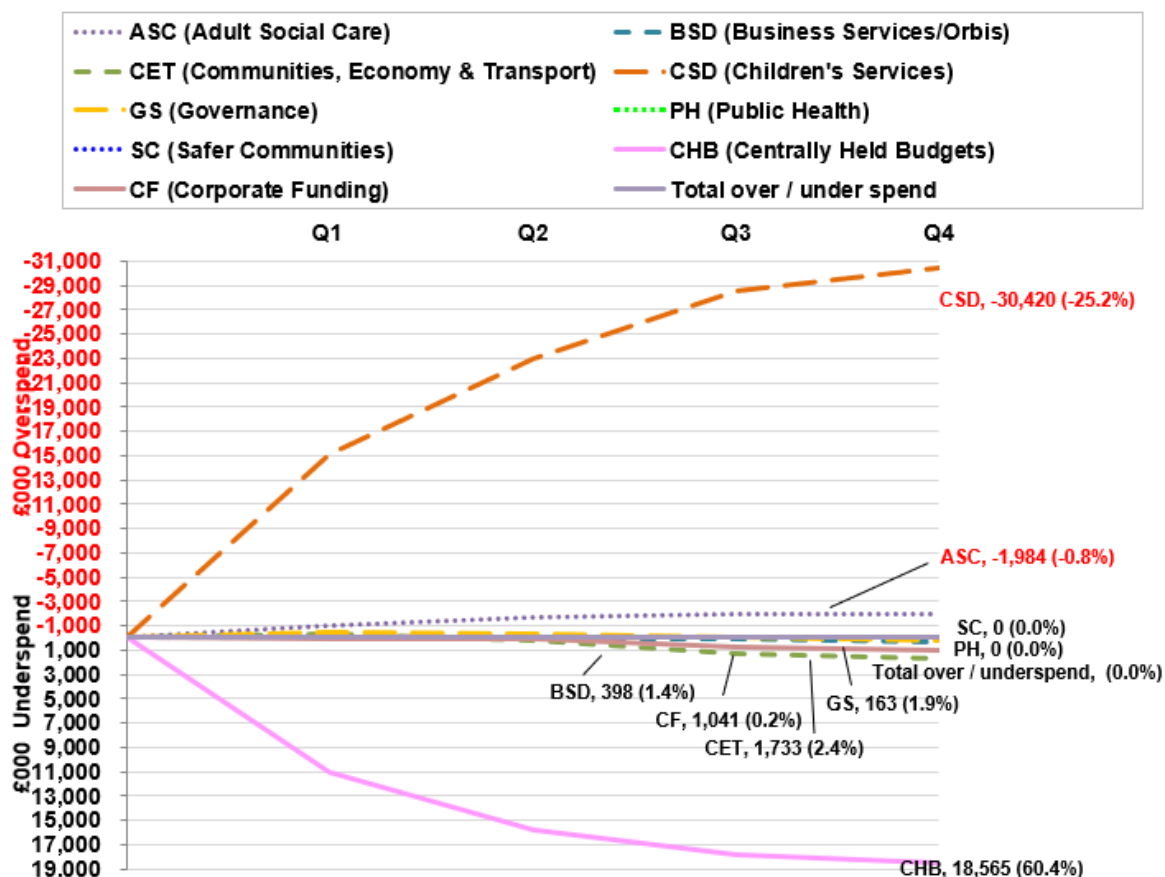
Making best use of resources now and for the future

Dept	Performance Measure	Outturn 2022/23	Target 2023/24	Outturn 2023/24	Direction of Travel
BSD	Reduce the amount of CO2 arising from County Council operations	32% reduction on baseline year (2019/20) emissions	43% reduction on baseline year (2019/20) emissions (emissions not to exceed 7,139 tonnes CO2e)	CO	CO
BSD	Progress on implementation of Carbon reduction schemes	11 low energy lighting schemes completed; 8 solar PV schemes completed; 2 decarbonisation of heat schemes implemented	23 energy saving schemes implemented	25 energy saving schemes implemented	↑
BSD	Number of working days lost per FTE (Full Time Equivalent) employee due to sickness absence in non-school services	10.07	9.10	9.13	↑

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Dept	Performance Measure	Outturn 2022/23	Target 2023/24	Outturn 2023/24	Direction of Travel
BSD	Review use of corporate buildings	Workstyles adaptations completed in 3 office hubs. Impact reviewed	Develop revised office strategy based on 2022/23 review	Office strategy revised and footprint reduced in Eastbourne and Hastings. Paper on options for County Hall produced. Plans for 2024/25 developed, including consideration of options for County Hall, finalisation of Eastbourne office moves, and further work to reduce the Hastings office footprint	NC
BSD	Deliver the Property Asset Investment Strategy	6 business cases completed	Outline Business cases brought forward against at least 2 priority projects	4 Outline Business cases brought forward against priority projects	↓
GS	Delivery of Corporate Equality Diversity and Inclusion Action Plan actions planned for the year	N/A	Deliver the key actions within the action plan	Key actions delivered from action plan	NC
GS	Achievement of key milestones for the Workplace Adjustments Review	N/A	Completion of appropriate milestones that support the objectives of the Workplace Adjustments Review	Key milestones from the Workplace Adjustments Review achieved	NC

Revenue budget outturn (net £000)



Revenue budget summary (£000) 2023/24

Services:

Divisions	Planned Gross	Planned Income	Planned Net	2023/24 Gross	2023/24 Income	2023/24 Net	(Over)/ under spend Gross	(Over)/ under spend Income	(Over)/ under spend Net
Adult Social Care	379,603	(143,290)	236,313	423,204	(184,907)	238,297	(43,601)	41,617	(1,984)
Safer Communities	2,076	(909)	1,167	2,792	(1,625)	1,167	(716)	716	-
Public Health	36,778	(36,778)	-	35,672	(35,672)	-	1,106	(1,106)	-
Business Services / Orbis	56,038	(26,728)	29,310	67,250	(38,338)	28,912	(11,212)	11,610	398
Children's Services	402,521	(282,003)	120,518	441,651	(290,713)	150,938	(39,130)	8,710	(30,420)
Communities, Economy & Transport	159,757	(88,116)	71,641	156,743	(86,835)	69,908	3,014	(1,281)	1,733
Governance Services	9,202	(744)	8,458	9,256	(961)	8,295	(54)	217	163
Total Services	1,045,975	(578,568)	467,407	1,136,568	(639,051)	497,517	(90,593)	60,483	(30,110)

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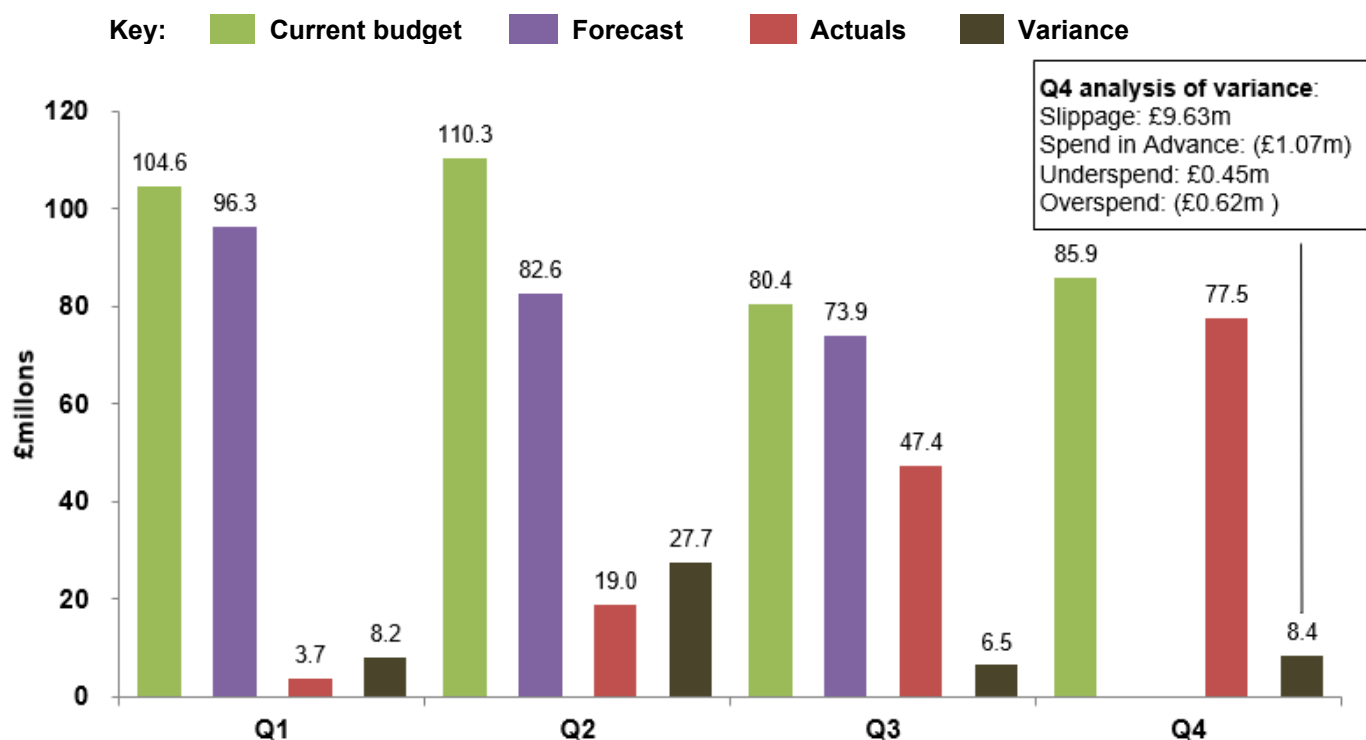
Centrally Held Budgets (CHB):

Divisions	Planned Gross	Planned Income	Planned Net	2023/24 Gross	2023/24 Income	2023/24 Net	(Over)/ under spend Gross	(Over)/ under spend Income	(Over)/ under spend Net
Treasury Management	21,630	(7,700)	13,930	19,770	(14,053)	5,717	1,860	6,353	8,213
Capital Programme	2,314	-	2,314	1,787	(1,300)	487	527	1,300	1,827
Unfunded Pensions	5,202	-	5,202	4,622	-	4,622	580	-	580
General Contingency	4,880	-	4,880	-	-	-	4,880	-	4,880
Provision for Budgetary Risks	4,272	-	4,272	740	-	740	3,532	-	3,532
Apprenticeship Levy	772	-	772	794	-	794	(22)	-	(22)
Levies, Grants & Other	5,121	(5,779)	(658)	5,455	(6,270)	(815)	(334)	491	157
Debt Impairment	-	-	-	602	-	602	(602)	-	(602)
Total Centrally Held Budgets	44,191	(13,479)	30,712	33,770	(21,623)	12,147	10,421	8,144	18,565

Corporate Funding:

Divisions	Planned Gross	Planned Income	Planned Net	2023/24 Gross	2023/24 Income	2023/24 Net	(Over)/ under spend Gross	(Over)/ under spend Income	(Over)/ under spend Net
Business Rates	-	(94,336)	(94,336)	-	(95,256)	(95,256)	-	920	920
Revenue Support Grant	-	(4,076)	(4,076)	-	(4,076)	(4,076)	-	-	-
Service Grant	-	(2,916)	(2,916)	-	(3,036)	(3,036)	-	120	120
Council Tax	-	(351,828)	(351,828)	-	(351,829)	(351,829)	-	1	1
Social Care Grant	-	(44,612)	(44,612)	-	(44,612)	(44,612)	-	-	-
New Homes Bonus	-	(351)	(351)	-	(351)	(351)	-	-	-
Total Corporate Funding	-	(498,119)	(498,119)	-	(499,160)	(499,160)	-	1,041	1,041

Divisions	Planned Gross	Planned Income	Planned Net	2023/24 Gross	2023/24 Income	2023/24 Net	(Over)/ under spend Gross	(Over)/ under spend Income	(Over)/ under spend Net
TOTAL	1,090,166	(1,090,166)	0	1,170,338	(1,159,834)	10,504	(80,172)	69,668	(10,504)
Use of COMF	-	-	-	-	(1,285)	(1,285)	-	1,285	1,285
Use of Covid Funding	-	-	-	-	(5,668)	(5,668)	-	5,668	5,668
Use of CT Surplus	-	-	-	-	(2,031)	(2,031)	-	2,031	2,031
Use of Financial Management Reserve	-	-	-	-	(1,520)	(1,520)	-	1,520	1,520
FINAL TOTAL	1,090,166	(1,090,166)	0	1,170,338	(1,170,338)	0	(80,172)	80,172	0

Capital Programme (gross £ millions) – approved projects**Capital Programme Summary 2023/24 (£'000)**

	Budget 2023/24	Actual 2023/24	Variation (Over) / under 2023/24 budget	Variation analysis: (Over) / under spend	Variation analysis: Slippage to future year	Variation analysis: Spend in advance
Adult Social Care	1,259	1,025	234	37	197	-
Business Services	25,360	23,402	1,958	367	2,098	(507)
Children's Services	1,868	1,881	(13)	(13)	-	-
Communities, Economy & Transport	57,393	51,184	6,209	(563)	7,336	(564)
Gross Expenditure (Planned Programme)	85,880	77,492	8,388	(172)	9,631	(1,071)
Section 106 and CIL	1,607	592	-	-	-	-
Other Specific Funding	10,710	8,085	-	-	-	-
Capital Receipts	817	817	-	-	-	-
Formula Grants	39,296	38,736	-	-	-	-
Reserves and Revenue Set Aside	22,904	19,831	-	-	-	-
Borrowing	10,546	9,431	-	-	-	-
Total Funding	85,880	77,492	-	-	-	-

Treasury Management

The Treasury Management Strategy (TMS), which provides the framework for managing the Council's cash balances and borrowing requirement, continues to reflect a policy of ensuring minimum risk, whilst aiming to deliver secure realistic investment income on the Council's cash balances.

The average level of Council funds available for investment purposes during Q4 was £223.16m. The total amount received in short term interest for Q4 was £2.999m at an average rate of 5.39%, compared to £3.646m at an average rate of 5.38% for Q3 2023/24. The average investment return for the year was 4.89% from the 4.45% assumed at budget setting and was based on the forecasts from our external treasury management advisors.

The Bank of England Base Rate was maintained in Q4 at 5.25%. The investment return outlook had improved during the latter part of the year however, the potential for increased interest rates into the future has ended, 5.25% is expected to be the peak and the latest forecasts suggest marginal decreases in the bank rate into 2024/25. Where possible a number of fixed term deposits with local authorities were placed for periods up to 1 year in Q4 at improved rates over bank deposits. These investments have been 'laddered' and will mature at different intervals in the next 12 months. This will take advantage of securing investment returns into 2024/25.

In seeking investment opportunities, as defined by the TMS, opportunities have been taken to invest in bank deposits that aligns to the United Nations' Sustainable Development Goals (SDGs). In Q4, an average of £12m was in place during the quarter, opportunities to place additional funds will be explored into 2024/25.

No short-term borrowing was required in Q4. The majority of the Council's external debt, totalling £216.6m at Q4, is held as long-term loans. No long-term borrowing was undertaken in Q4, and no further cost-effective opportunities have arisen during Q4 to restructure the existing Public Works Loan Board (PWLB) or wider debt portfolio.

The Treasury Management budget underspent by £8.2m. This is based on the position outlined above with regard to balances held and investment returns and slippage on the capital programme reducing the need to borrow externally in 2023/24.

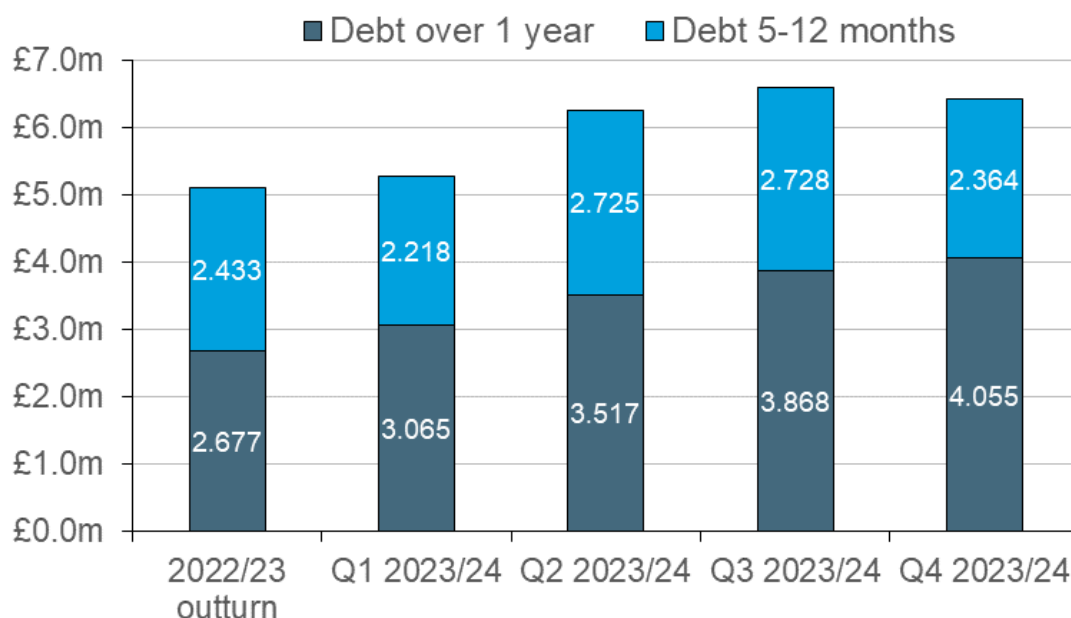
The performance of the Council's treasury management activity, against benchmarks and the key indicators set in the Treasury Management Strategy, as approved by Full Council on 7 February 2023, are set out at Appendix 2.

Reserves and Balances 2023/24 (£000)

Reserve / Balance	Balance at 1 Apr 2023	Forecast net use at Q3	Outturn net use at Q4	Movt	Balance at 31 Mar 2024
Statutorily ringfenced or held on behalf of others:					
Balances held by schools	20,082	-	(1,824)	(1,824)	18,258
Public Health	7,812	(1,704)	(1,518)	186	6,294
Other	6,983	(867)	(230)	637	6,753
Subtotal	34,877	(2,571)	(3,572)	(1,001)	31,305
Service Reserves:					
Corporate Waste	19,883	(440)	(397)	43	19,486
Capital Programme	13,425	(4,061)	(3,574)	487	9,851
Insurance	7,363	133	(4)	(137)	7,359
Adult Social Care	3,099	-	(65)	(65)	3,034
Subtotal	43,770	(4,368)	(4,040)	328	39,730
Strategic Reserves:					
Priority / Transformation	17,398	(11,474)	(10,084)	1,390	7,314
Financial Management	41,880	(10,115)	(6,075)	4,040	35,805
Subtotal	59,278	(21,589)	(16,159)	5,430	43,119
Total Reserves	137,925	(28,528)	(23,771)	4,757	114,154
General Fund	10,000	-	-	-	10,000
Total Reserves and Balances	147,925	(28,528)	(23,771)	4,757	124,154

Changes to Fees & Charges

There are no changes to Fees and Charges during quarter 4.

Outstanding debt analysis (£ millions)

The value of debt aged over 5 months at Quarter 4 has increased by £1.309m to £6.419m compared to the 2022/23 outturn position of £5.110m.

The value of aged debt over 5 months as a proportion of debt raised has increased from 3.22% in 2022/23 to 3.93% in 2023/24.

The majority £5.984m (93.22%) of all debt over 5 months old relates to Adult Social Care (ASC), which has increased by £1.769m compared with the 2022/23 outturn position of £4.215m.

The debt over 5 months related to income due to other departments has decreased by £0.460m to £0.435m, compared with the 2022/23 outturn position of £0.895m. £0.294m of the £0.435m due to other departments is income due from the NHS Integrated Care Board (ICB) and other Local Authorities and ongoing communications take place to facilitate repayment.

Debt recovery related to ASC client contributions can often take a long time due to circumstance of the debtors. For example, an ASC client may lack capacity to make decisions for themselves and an appointee, deputy or power of attorney therefore needs to be established, or the debt forms part of the administration of an estate.

Recovery of debt continues to be a high priority. As part of ongoing improvement work a Debt Recovery Project has been initiated to review and improve the ASC debt recovery model. The ASC Debt case panel continues to meet monthly to review complex and high value debt cases, ensuring the most appropriate next steps are taken to recover debt with sensitivity and consideration of the clients or families concerned and in accordance with the Care Act.

Revenue Savings Summary 2023/24 (£'000)

Service description	Original Target for 2023/24	Target including items c/f from previous year(s)	Achieved in-year	Will be achieved, but in future years	Cannot be achieved
ASC	-	-	-	-	-
BSD/Orbis	869	869	559	310	-
CS	-	-	-	-	-
CET	105	910	105	745	60
GS	-	-	-	-	-
Total Savings	974	1,779	664	1,055	60
ASC			-	-	-
BSD / Orbis			-	-	-
CS			-	-	-
CET			-	-	-
GS			-	-	-
Subtotal Permanent Changes ¹			0	0	0
Total Savings & Permanent Changes	974	1,779	664	1,055	60

Memo: treatment of savings not achieved in the year (£'000)	Temporary Funding ²	Part of reported variance ³	Total
ASC	-	-	0
BSD / Orbis	210	100	310
CS	-	-	0
CET	745	60	805
GS	-	-	0
Total	955	160	1,115

¹ Where agreed savings are reasonably unable to be achieved other permanent savings are required to be identified and approved via quarterly monitoring.

² Temporary funding will only replace a slipped or unachieved saving for one year; the saving will still need to be made in future years (or be replaced with something else).

³ The slipped or unachieved saving will form part of the department's overall variance - it will either increase an overspend or decrease an underspend. The saving will still need to be made in future years (or be replaced with something else).

Adult Social Care – Savings exceptions 2023/24 (£'000)

Service description	Original Target For 2023/24	Target including items c/f from previous year(s)	Achieved in-year	Will be achieved, but in future years	Cannot be achieved
There are no targeted savings in 2023/24	-	-	-	-	-
	-	-	-	-	-
Total Savings	0	0	0	0	0
			-	-	-
			-	-	-
Subtotal Permanent Changes ¹			0	0	0
Total Savings and Permanent Changes	0	0	0	0	0

Memo: treatment of savings not achieved in the year (£'000)	Temporary Funding ²	Part of reported variance ³	Total
	-	-	-
	-	-	-
	-	-	-
Total	0	0	0

¹ Where agreed savings are reasonably unable to be achieved other permanent savings are required to be identified and approved via quarterly monitoring.

² Temporary funding will only replace a slipped or unachieved saving for one year; the saving will still need to be made in future years (or be replaced with something else).

³ The slipped or unachieved saving will form part of the department's overall variance - it will either increase an overspend or decrease an underspend. The saving will still need to be made in future years (or be replaced with something else).

Business Services – Savings exceptions 2023/24 (£'000)

Service description	Original Target For 2023/24	Target including items c/f from previous year(s)	Achieved in-year	Will be achieved, but in future years	Cannot be achieved
IT&D: SEG wide area network operating costs	300	300	300	-	-
Property: Courier cost reduction based on reducing the frequency of pickups	24	24	24	-	-
Procurement: Identified income generation	100	100	0	100	-
Central Management: Resources for support	15	15	15	-	-
IT&D: Reduced printing costs	220	220	220	-	-
Property Assets (Offices): Co-location of St Mary's & St Marks and reduced usage of County Hall	210	210	-	210	-
Total Savings	869	869	559	310	0
			-	-	-
			-	-	-
Subtotal Permanent Changes ¹			0	0	0
Total Savings and Permanent Changes	869	869	559	310	0

Memo: treatment of savings not achieved in the year (£'000)	Temporary Funding ²	Part of reported variance ³	Total
Property Assets (Offices)	210	-	210
Procurement	-	100	100
Total	210	100	310

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² Temporary funding will only replace a slipped or unachieved saving for one year; the saving will still need to be made in future years (or be replaced with something else).

³ The slipped or unachieved saving will form part of the department's overall variance - it will either increase an overspend or decrease an underspend. The saving will still need to be made in future years (or be replaced with something else).

Children's Services – Savings exceptions 2023/24 (£'000)

Service description	Original Target For 2023/24	Target including items c/f from previous year(s)	Achieved in-year	Will be achieved, but in future years	Cannot be achieved
There are no targeted savings in 2023/24	-	-	-	-	-
	-	-	-	-	-
Total Savings	0	0	0	0	0
			-	-	-
			-	-	-
Subtotal Permanent Changes ¹			0	0	0
Total Savings and Permanent Changes	0	0	0	0	0

Memo: treatment of savings not achieved in the year (£'000)	Temporary Funding ²	Part of reported variance ³	Total
	-	-	-
	-	-	-
	-	-	-
Total	0	0	0

¹ Where agreed savings are reasonably unable to be achieved other permanent savings are required to be identified and approved via quarterly monitoring.

² Temporary funding will only replace a slipped or unachieved saving for one year; the saving will still need to be made in future years (or be replaced with something else).

³ The slipped or unachieved saving will form part of the department's overall variance - it will either increase an overspend or decrease an underspend. The saving will still need to be made in future years (or be replaced with something else).

Communities, Economy & Transport – Savings exceptions 2023/24 (£'000)

Service description	Original Target For 2023/24	Target including items c/f from previous year(s)	Achieved in-year	Will be achieved, but in future years	Cannot be achieved
Parking: Increase on-street parking charges where possible. Surpluses to be used for transport related funding.	-	745	-	745	-
Libraries: improving the cost efficiency of provision and/or relocating back office functions/libraries. In addition, we'll achieve further efficiencies in ICT through the implementation of a new contract for self-service facilities in libraries.	105	105	105	-	-
Environmental Services: Income generation through traded services.	-	60	-	-	60
Total Savings	105	910	105	745	60
			-	-	-
			-	-	-
Subtotal Permanent Changes ¹			0	0	0
Total Savings and Permanent Changes	105	910	105	745	60

Memo: treatment of savings not achieved in the year (£'000)	Temporary Funding ²	Part of reported variance ³	Total
Parking - one-off funding for 2023/24	745	-	745
Environmental Services - part of reported variance	-	60	60
Total	745	60	805

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³ The slipped or unachieved saving will form part of the department's overall variance - it will either increase an overspend or decrease an underspend. The saving will still need to be made in future years (or be replaced with something else).

Governance Services – Savings exceptions 2023/24 (£'000)

Service description	Original Target For 2023/24	Target including items c/f from previous year(s)	Achieved in-year	Will be achieved, but in future years	Cannot be achieved
There are no targeted savings in 2023/24	-	-	-	-	-
	-	-	-	-	-
Total Savings	0	0	0	0	0
			-	-	-
			-	-	-
Subtotal Permanent Changes ¹			0	0	0
Total Savings and Permanent Changes	0	0	0	0	0

Memo: treatment of savings not achieved in the year (£'000)	Temporary Funding ²	Part of reported variance ³	Total
	-	-	-
	-	-	-
	-	-	-
Total	0	0	0

¹ Where agreed savings are reasonably unable to be achieved other permanent savings are required to be identified and approved via quarterly monitoring.

² Temporary funding will only replace a slipped or unachieved saving for one year; the saving will still need to be made in future years (or be replaced with something else).

³ The slipped or unachieved saving will form part of the department's overall variance - it will either increase an overspend or decrease an underspend. The saving will still need to be made in future years (or be replaced with something else).